JIPA-Symposium 03.02.2011

Dr. Christian Hahner

Intellectual Property & Technology Management - GR/PI – 03.02.2011



Daimler offers worldwide a full range of automotive vehicles – from 2 seater smart to 40 t Actros

Daimler AG

Ν	/lercedes-Benz Cars	Daimler Trucks	Mercedes-Benz Vans	Daimler Buses	Daimler Financial Services
Revenues	€41.3 bn	€ 18.4 bn	€ 6.2 bn	€ 4.2 bn	€ 12.0 bn
Employees	93,572	70,699	15,226	17,188	6,800
Main	Mercedes-Benz	🔵 smart 🛛 📖 🗪 Mi	маувасн		50 WESTERN STAR
Brands:		S: 256,407; sales organization 47,6	25. Corporate/Others 5.297	Mercedes-Benz Bank Mercedes-Benz	Z Financial Daimler Truck Financial

Global

Strategy

Open

Innovation

Human

[/]Resources

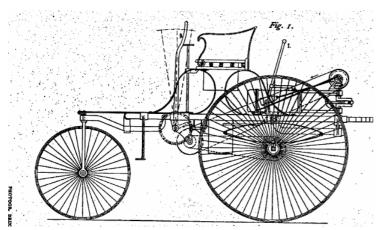
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Note: Revenue Group € 78.9 bn; Employees: 256,407; sales organization 47,625, Corporate/Others 5,2972011-02-03_JIPA-Symposium_v4.pptIntellectual Property & Technology Management

Global Daimler AG Strategy

Open Human 'Resources Innovation

Filing the patent for the first automobile 125 years ago our founders started a history of IP following ,the best or nothing'



We invented the automobile...

KAISERLICHES

💈 PATENTAMT.

PATENTSCHRIFT - № 37435 (3 c) 1/40

KLASSE 46: LUFT- UND GASKRAFTMASCHINEN

BENZ & CO., IN MANNHEIM. Fahrzeug mit Gasmotorenbetrieb.

Patentirt im Deutschen Reiche vom ag. Januar 1886 ab

Vorliegende Construction bezweckt den Be-trieb hauptsächlich leichter Fuhrwerke und condensirt und treten wieder als Wasser unten kleiner Schiffe, wie solche zur Beförderung von 1 bis 4 Personen verwendet werden.

Auf der beiliegenden Zeichnung ist ein kleiner Wagen nach Art der Tricycles, für 2 Personen erbaut, dargestellt. Ein kleiner Gasmotor, gleichviel welchen Systems, dient als Triebkraft. Derselbe erhalt sein Gas aus einem mitzuführenden Apparat, in welchem Gas aus Ligroin oder anderen vergasenden Stoffen erzeugt wird. Der Cylinder des Motors wird ein möglichst gleicher sei, und ist zu diesem durch Verdampfen von Wasser auf gleicher Zweck der Vorrathsbehälter 5 mit dem Kupfer-

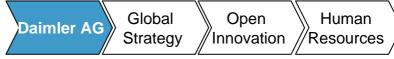
in den Cylinder ein. Der nicht condensirte Dampf entweicht durch die Ocffnung 2.

Das zum Betrieb des Motors nöthige Gas wird aus leicht verdunstenden Oelen, Ligroin, dargestellt. Um stets ein gleichmäßiges Gasgemenge zu erhalten, ist es nöthig, dafa neben dem gleichmäßigen Luftzutritt und der gleich hohen Temperatur des Ligroins auch der Stand des letzteren im Kupferkessel 4

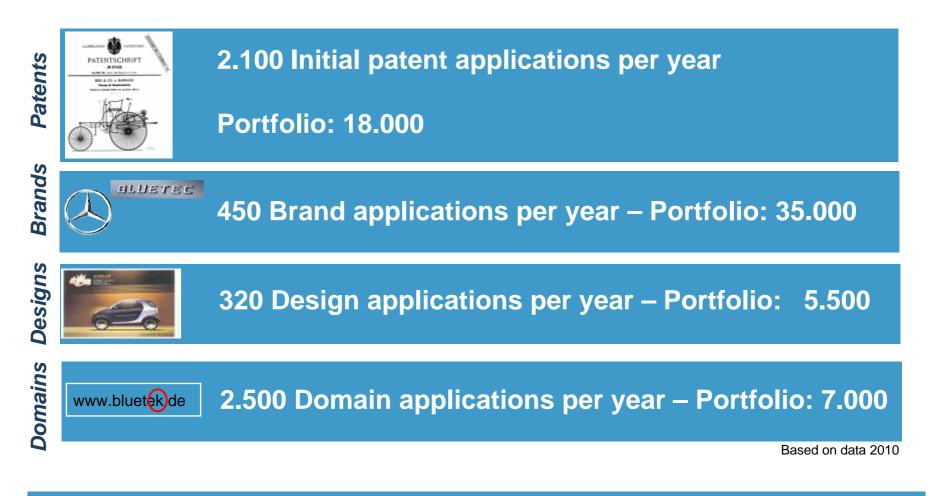


... and are passionate about its future





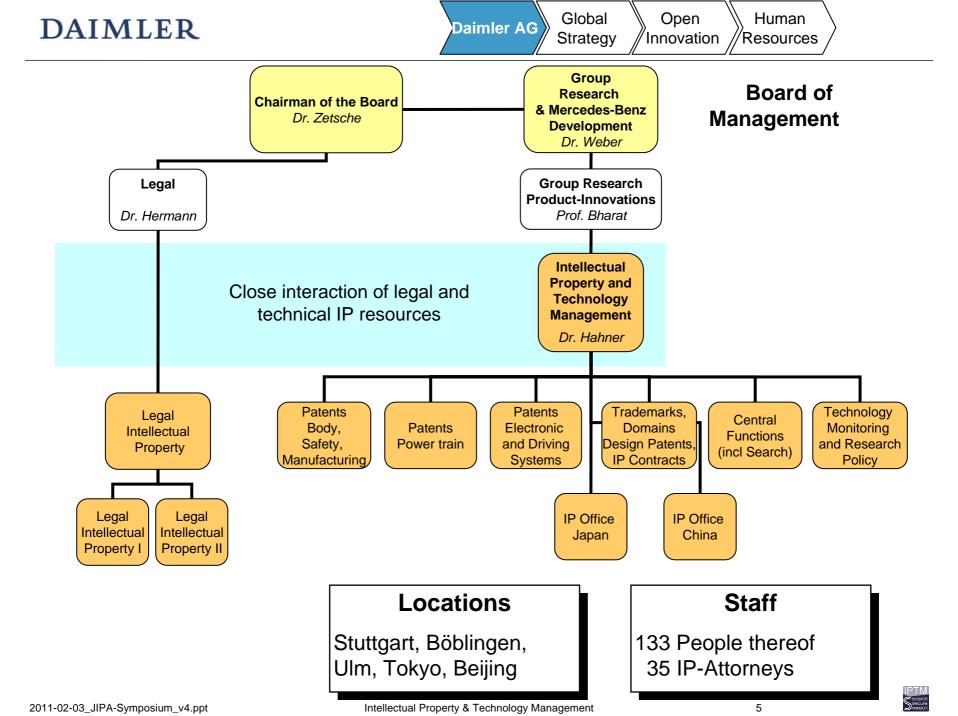
IP is fully integrated into the R+D organization with offices around the world contributing to one IP-Portfolio



IP-Management and Technology monitoring in one organization



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Challenge: Secure Innovation for a range of technologies with different regulatory premises worldwide – e.g. powertrain

Daimler AG

Global

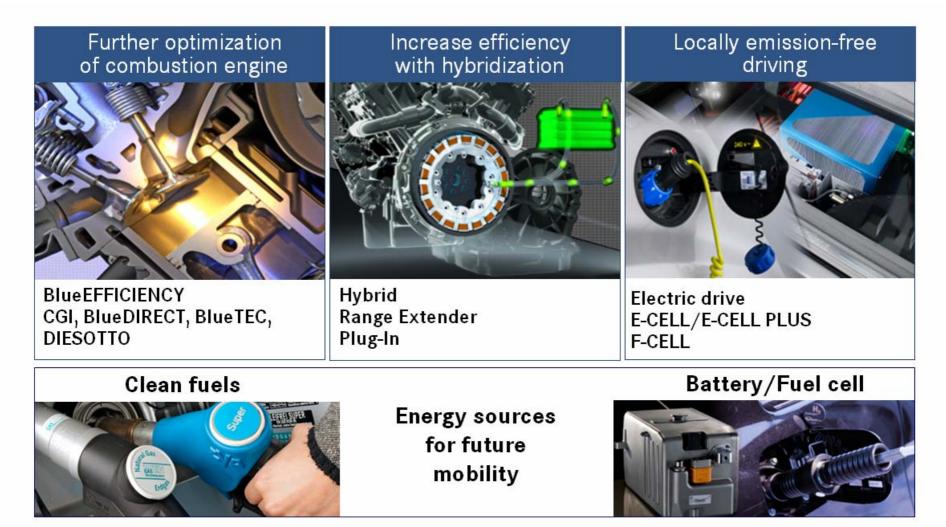
Strategy

Open

Innovation

Human

'Resources



Global Open Human Daimler AG Strategy 'Resources Innovation

Worldwide generated IP filed in the name of Daimler AG is orchestrated by central IP office



Daimler Research Center worldwide

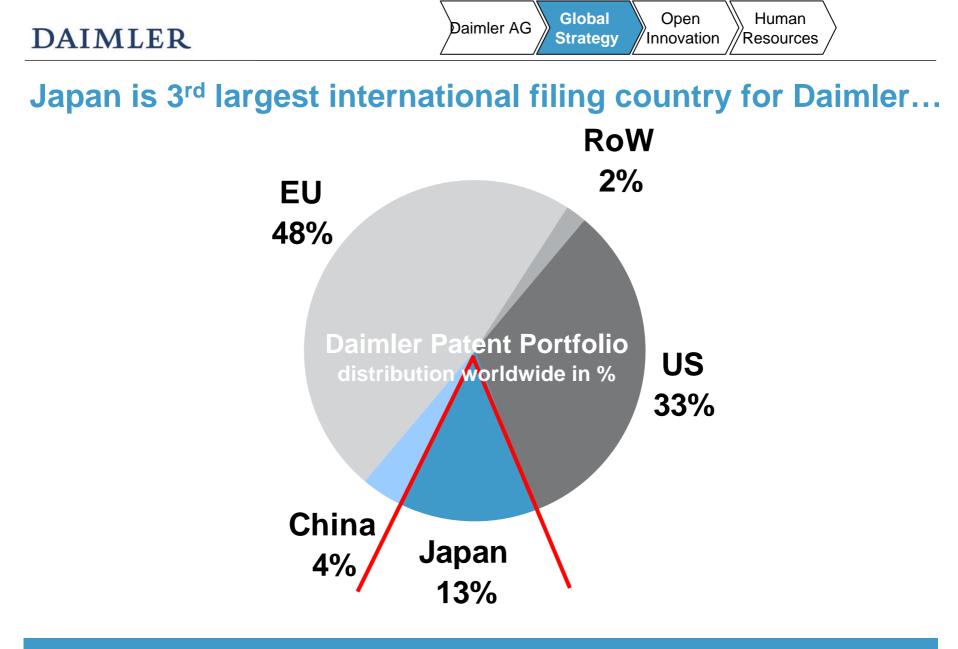
Strategic filter to harmonize IP standards

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*) office for first filings may differ due to local legal requirements

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... facing some differences to the german IP system

*) Daimler Data (without FUSO) 8 as of 31.01.2011



Some Differences of Japanese and German IP System

- Request for examination: 7 years in Germany; 3 years in Japan (from filing)
- Separation of Search request and examination possible in Germany
- Prosecution Costs (filing, request for examination, registration) high in Japan
 => JPO: 213.500 YEN (1.950 EUR)
 => DPMA: 52.000 YEN (460 EUR)
- Challenging granting rate due to national Phase Search results Positive Search result from EPA (ISR) are often not valid in JP (new X and Y documents found in the national phase in JP)

In average long Granting Time (after request for examination)

COUNTRY	JP	US	DE	EP
YEARS to Granting	3,3	2,4	2,7	2,6

Data: Daimler IP-Portfolio – time period 2000 - 2009; restricted to time from request for examination until grant of patent

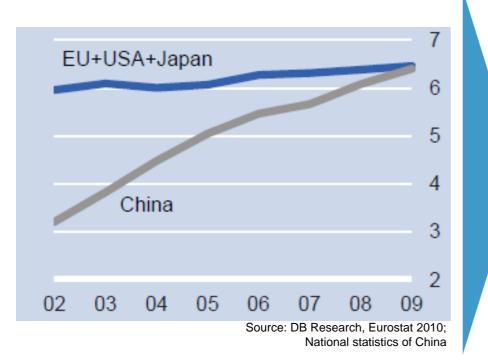
Automotive IP world is expanding



Daimler AGGlobal
StrategyOpen
InnovationHuman
Resources

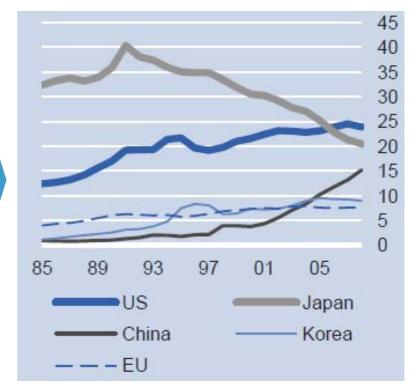
Growing importance of the chinese automotive market seems to go in line with chinese IP-activities

Students starting to study engineering 2008-2009 in Mio



Distribution of worldwide patent filings

In percentage % of worldwide number of patent filings



Source: WIPO 2011

Change in roles and tasks of central IP offices



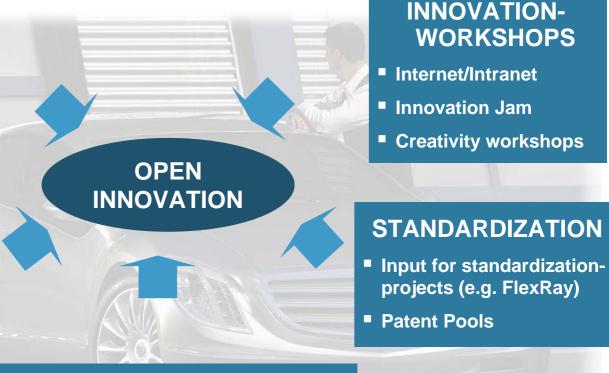


SUPPLIERS / COMPETITORS

- Joint Projects or JVs
- Clash of business models
- Cross licensing

SCIENCE / PUBLIC

- Public Research Centers/ Universities
- Public funded projects



OPEN SOURCE SOFTWARE

- Awareness for using conditions
- No "infection" of own software

Human

Resources



prepared for the multiple tasks of a modern IP-employee

- Engineering education is prerequisite for patent attorneys
- Bar examinations for European and/or German patent attorney are offered via in-house and external trainings
- Costs for trainings and examination are paid by company in exchange to at least a 2 year binding to Daimler after finishing the exam
- Constant yearly update-trainings for the whole IP-team not only in law but especially in international IP-Management
 - Difficult: bring legal, managerial and language-skills together

Challenge is to stay competitive with law-firms

